Marin Tennis Club

2021 Budget

Dues Increase Scenarios

(Must be the first of month) *Effective Date:*	
Rate Increase:	0.0%

	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Year	% of Revenue
Revenues:														
Members	$ 68,970	$ 68,970	$ 68,450	$ 68,970	$ 68,450	$ 68,970	$ 68,450	$ 68,970	$ 68,750	$ 69,270	$ 68,830	$ 69,130	**$ 826,180**	72.1%
Programs	3,670	3,670	8,470	3,670	3,670	3,670	3,670	3,670	8,470	3,670	3,670	3,670	**53,640**	4.7%
Events	-	-	-	-	20,000	13,000	-	2,800	-	400	-	-	**36,200**	3.2%
Merchandise	630	630	630	630	630	630	630	630	630	630	630	630	**7,560**	0.7%
Café	15,500	14,500	16,300	18,600	22,900	21,900	22,200	23,200	19,600	17,500	14,800	16,000	**223,000**	19.4%
													-	
Total Revenue	**88,770**	**87,770**	**93,850**	**91,870**	**115,650**	**108,170**	**94,950**	**99,270**	**97,450**	**91,470**	**87,930**	**89,430**	**1,146,580**	**100.0%**
Direct Costs:														
Members	150	150	150	150	150	150	150	150	150	150	150	150	**1,800**	0.2%
Programs	300	300	300	300	300	300	300	300	300	300	300	300	**3,600**	0.3%
Events	1,500	-	-	-	15,863	12,800	-	-	-	-	-	1,500	**31,663**	2.8%
Merchandise	320	320	320	320	320	320	320	320	320	320	320	320	**3,840**	0.3%
Café	8,140	7,460	8,340	9,530	11,550	11,000	11,130	11,740	10,040	8,910	8,790	8,290	**114,920**	10.0%
Total Direct Costs	**10,410**	**8,230**	**9,110**	**10,300**	**28,183**	**24,570**	**11,900**	**12,510**	**10,810**	**9,680**	**9,560**	**10,560**	**155,823**	**13.6%**
Gross Margin	**78,360**	**79,540**	**84,740**	**81,570**	**87,467**	**83,600**	**83,050**	**86,760**	**86,640**	**81,790**	**78,370**	**78,870**	**990,757**	**86.4%**
Labor, Taxes and Benefits & IC														
Programs	-	-	-	-	-	-	-	-	-	-	-	-		
Café	10,400	9,560	10,170	10,280	10,100	10,070	10,480	9,870	10,280	10,300	9,870	10,660	**122,040**	10.6%
Maintenance	11,420	10,710	11,650	11,390	11,400	11,370	11,360	11,360	11,360	11,360	11,090	11,360	**135,830**	11.8%
Events	-	-	-	-	663	-	-	-	-	-	-	-	**663**	0.1%
Office	32,990	31,500	32,530	33,750	33,580	33,580	33,870	33,410	33,700	33,670	33,870	34,820	**401,270**	35.0%
Total Labor, Taxes and Benefits	**54,810**	**51,770**	**54,350**	**55,420**	**55,743**	**55,020**	**55,710**	**54,640**	**55,340**	**55,330**	**54,830**	**56,840**	**659,803**	**57.5%**
Operating Expenses:														
Programs	-	-	-	-	-	-	-	-	-	-	-	-		
Café	-	-	-	-	-	-	-	-	-	-	-	-		
Maintenance	5,380	5,380	5,380	5,380	5,380	5,380	5,380	5,380	5,380	5,380	6,370	5,380	**65,550**	5.7%
Admin	16,684	17,609	18,185	18,213	15,911	16,961	20,477	16,275	16,049	16,116	16,316	17,241	**206,037**	18.0%
Total Operating Expenses	**22,064**	**22,989**	**23,565**	**23,593**	**21,291**	**22,341**	**25,857**	**21,655**	**21,429**	**21,496**	**22,686**	**22,621**	**271,587**	**23.7%**
TOTAL EXPENSES	**76,874**	**74,759**	**77,915**	**79,013**	**77,034**	**77,361**	**81,567**	**76,295**	**76,769**	**76,826**	**77,516**	**79,461**	**931,391**	**81.2%**
Net Operating Income(Loss) EBITA	**1,486**	**4,781**	**6,825**	**2,557**	**10,433**	**6,239**	**1,483**	**10,465**	**9,871**	**4,964**	**854**	**(591)**	**59,366**	**5.2%**
Other Income/(Expense):														
Unused Café Reward Points	-	-	2,500	-	-	2,500	-	-	2,500	-	-	2,500	**10,000**	0.9%
Initiation Fees	7,000	7,000	-	7,000	-	7,000	-	7,000	-	6,800	-	7,000	**48,800**	4.3%
Capital Contribution Fees	5,000	5,000	-	5,000	-	5,000	-	5,000	-	5,500	-	5,000	**35,500**	3.1%
Club Improvement Fees	4,100	4,100	4,100	4,100	4,100	4,100	4,100	4,100	4,100	4,100	4,000	4,200	**49,200**	4.3%
Permanent Locker Fees													**-**	0.0%
Depreciation	(8,300)	(8,300)	(8,300)	(8,300)	(8,300)	(8,300)	(8,300)	(8,300)	(8,300)	(8,300)	(8,300)	(8,300)	**(99,600)**	-8.7%
Total Other Income/(Expense)	**7,800**	**7,800**	**(1,700)**	**7,800**	**(4,200)**	**10,300**	**(4,200)**	**7,800**	**(1,700)**	**8,100**	**(4,300)**	**10,400**	**43,900**	**3.8%**
Net Income(Loss)	**$ 9,286**	**$ 12,581**	**$ 5,125**	**$ 10,357**	**$ 6,233**	**$ 16,539**	**$ (2,717)**	**$ 18,265**	**$ 8,171**	**$ 13,064**	**$ (3,446)**	**$ 9,809**	**$ 103,266**	**9.0%**

Marin Tennis Club
2021 Budget

Conservative Adjustment: 100%

		% Increase / % of Full	Start	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Year
				100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Rates:	Family		299.00	299.00	299.00	299.00	299.00	299.00	299.00	299.00	299.00	299.00	299.00	299.00	299.00	
	Social Family	50%	150.00	150.00	150.00	150.00	150.00	150.00	150.00	150.00	150.00	150.00	150.00	150.00	150.00	
	Senior Family (80-10-50)	50%	150.00	150.00	150.00	150.00	150.00	150.00	150.00	150.00	150.00	150.00	150.00	150.00	150.00	
	Injured Reserve - Family	50%	150.00	150.00	150.00	150.00	150.00	150.00	150.00	150.00	150.00	150.00	150.00	150.00	150.00	
	Single		219.00	219.00	219.00	219.00	219.00	219.00	219.00	219.00	219.00	219.00	219.00	219.00	219.00	
	Social Single	50%	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	
	Senior Single (80-10-50)	50%	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	
	Injured Reserve - Single	50%	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	
	Injured Reserve - Single Senior	25%	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	
	COVID SIP Hold Single		66.00	66.00	66.00	66.00	66.00	66.00	66.00	66.00	66.00	66.00	66.00	66.00	66.00	
	Associate		110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	110.00	
	Junior		60.00	60.00	60.00	60.00	60.00	60.00	60.00	60.00	60.00	60.00	60.00	60.00	60.00	
	Inactive		30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	
Fees:	Locker		10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	
	Guest		10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	
	Credit Card Assessment		5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	
	Club Improvement Fees - Family		18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00	
	Club Improvement Fees - Single		12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	
	Late Payment		15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	
	Initiation Fees - Family		4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	
	Initiation Fees - Single		3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	
	Capital Contribution - Family		3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	
	Capital Contribution - Single		2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	
Counts:	Family		66	66	66	67	66	67	66	67	66	67	67	64	64	
	Full Membership Additions			1	1		1		1		1		1		1	
	Full Membershiop Resignations					1		1		1						
	Social Family		-	-	-	-	-	-	-	-	-	-	-	1	1	
	Senior Family (80-10-50)		2	2	2	2	2	2	2	2	2	2	2	2	2	
	Injured Reserve - Family		2	2	2	2	2	2	2	2	2	2	2	2	2	
	Total Active Family Members		**70**	**71**	**71**	**72**	**71**	**72**	**71**	**72**	**71**	**71**	**72**	**69**	**70**	**-**
	Single		189	189	189	190	189	190	189	190	189	190	189	194	194	
	Full Member Additions			1	1		1		1		1		1		1	
	Full Member Resignations					1		1		1		1			1	
	Social Single		13	13	13	13	13	13	13	13	13	13	13	12	12	
	Senior Single (80-10-50)		19	19	19	19	19	19	19	19	19	19	19	19	19	
	Injured Reserve - Single		7	7	7	7	7	7	7	7	7	7	7	4	4	
	Injured Reserve - Single Senior		2	2	2	2	2	2	2	2	2	2	2	4	4	
	COVID SIP Hold Single		1	1	1	1	1	1	1	1	1	1	1	4	4	
	Total Active Single Members		**231**	**232**	**232**	**233**	**232**	**233**	**232**	**233**	**232**	**233**	**232**	**237**	**239**	**-**
	Associate		8	8	8	8	8	8	8	8	8	8	8	7	7	
	Junior		7	7	7	7	7	7	7	7	7	7	7	6	6	
	Inactive		1	1	1	1	1	1	1	1	1	1	1	1	1	
	Total Other Dues		**16**	**16**	**16**	**16**	**16**	**16**	**16**	**16**	**16**	**16**	**16**	**14**	**14**	**-**
	Total Active		**317**	**319**	**319**	**321**	**319**	**321**	**319**	**321**	**319**	**320**	**320**	**320**	**323**	**-**
				255	**255**	**257**	**255**	**257**	**255**	**257**	**255**	**257**	**256**	**258**	**258**	**-**
Fee Counts:	Locker		20	20	20	20	20	20	20	20	20	20	20	20	20	
	Guest		50	68	68	68	68	68	68	68	68	68	68	68	68	
	Credit Card Assessment		10	10	10	10	10	10	10	10	10	10	10	15	15	
	Employee Bonus Fund															
	Late Payment Fees															
Other Income:	Initiation Fees - Family			1	1	-	1	-	1	-	1	-	1	-	1	
	Initiation Fees - Single			1	1	-	1	-	1	-	1	-	1	-	1	
	Club Improvement Fees - Family		70	71	71	72	71	72	71	72	71	71	72	69	70	
	Club Improvement Fees - Single		231	232	232	233	232	233	232	233	232	233	232	237	239	
Revenue:	5010.1 Family			20,033	20,033	19,734	20,033	19,734	20,033	19,734	20,033	20,033	20,332	19,136	19,435	238,303
	5010.2 Social Family			-	-	-	-	-	-	-	-	-	-	150	150	300
	5010.3 Senior Family (80-10-50)			300	300	300	300	300	300	300	300	300	300	300	300	3,600
	5010.4 Injured Reserve Family			300	300	300	300	300	300	300	300	300	300	300	300	3,600
	Conservative Adjustment			-	-	-	-	-	-	-	-	-	-	-	-	-
			Total	**20,633**	**20,633**	**20,334**	**20,633**	**20,334**	**20,633**	**20,334**	**20,633**	**20,633**	**20,932**	**19,886**	**20,185**	**245,803**
	5011.1 Single			41,610	41,610	41,391	41,610	41,391	41,610	41,391	41,610	41,391	41,610	42,486	42,486	500,196
	5011.2 Social Single			1,430	1,430	1,430	1,430	1,430	1,430	1,430	1,430	1,430	1,430	1,320	1,320	16,940
	5011.3 Senior Single (80-10-50)			2,090	2,090	2,090	2,090	2,090	2,090	2,090	2,090	2,090	2,090	2,090	2,090	25,080
	5011.4 Injured Reserve Single			770	770	770	770	770	770	770	770	770	770	440	440	8,580
	5011.5 COVID SIP Hold Single			110	110	110	110	110	110	110	110	110	110	220	220	1,540
	5011.6 Single Injured Reserve Senior			66	66	66	66	66	66	66	66	66	66	264	264	1,188
	Conservative Adjustment			-	-	-	-	-	-	-	-	-	-	-	-	-
			Total	**46,076**	**46,076**	**45,857**	**46,076**	**45,857**	**46,076**	**45,857**	**46,076**	**45,857**	**46,076**	**46,820**	**46,820**	**553,524**
	5090.1 Associate			880	880	880	880	880	880	880	880	880	880	770	770	10,340
	5090.2 Junior			420	420	420	420	420	420	420	420	420	420	360	360	4,920
	5090.9 Inactive			30	30	30	30	30	30	30	30	30	30	30	30	360
			Total	**1,330**	**1,330**	**1,330**	**1,330**	**1,330**	**1,330**	**1,330**	**1,330**	**1,330**	**1,330**	**1,160**	**1,160**	**15,620**
	Fees:															
	5015.1 Locker			200	200	200	200	200	200	200	200	200	200	200	200	2,400
	5015.2 Guest			680	680	680	680	680	680	680	680	680	680	680	680	8,160
	5015.4 Credit Card Assessment			50	50	50	50	50	50	50	50	50	50	75	75	650
	5015.9 Late Payment			-	-	-	-	-	-	-	-	-	-	-	-	-
	Total Fees		**Total**	**930**	**930**	**930**	**930**	**930**	**930**	**930**	**930**	**930**	**930**	**955**	**955**	**11,210**
	Total Revenue		**Total**	**68,969**	**68,969**	**68,451**	**68,969**	**68,451**	**68,969**	**68,451**	**68,969**	**68,750**	**69,268**	**68,821**	**69,120**	**826,157**
Direct Costs:	6501 New Member Mixers Expenses			-	-	-	-	-	-	-	-	-	-	-	-	-
	6502.1 Free Lessons - New Members Family			-	-	-	-	-	-	-	-	-	-	-	-	-
	6502.2 Free Lessons - New Members Single			-	-	-	-	-	-	-	-	-	-	-	-	-
	6510 Coffee Service			1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	12,000
	Total Direct Costs:			**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**12,000**
	Gross Margin			**67,969**	**67,969**	**67,451**	**67,969**	**67,451**	**67,969**	**67,451**	**67,969**	**67,750**	**68,268**	**67,821**	**68,120**	**814,157**
Other Income:	**9000 Non-Operating Fees**															
	9010.1 Initiation Fees - Family			4,000	4,000	-	4,000	-	4,000	-	4,000	-		-	4,000	-
	9011.1 Initiation Fees - Single			3,000	3,000	-	3,000	-	3,000	-	3,000	-	6,750	-	3,000	-
	9105 Initiation Fees - Associate							300								
	9010.2 Capital Contribution Fee - Family			3,000	3,000	-	3,000	-	3,000	-	3,000	-	-	-	3,000	-
	9011.2 Capital Contribution Fee - Single			2,000	2,000	-	2,000	-	2,000	-	2,000	-	5,500	-	2,000	-
	9201 Club Improvement Fee - Family			1,278	1,278	1,296	1,278	1,296	1,278	1,296	1,278	1,278	1,296	1,242	1,260	-
	9202 Club Improvement Fee - Single			2,784	2,784	2,796	2,784	2,796	2,784	2,796	2,784	2,796	2,784	2,844	2,868	-
	9310 Permanent Locker Fees														20,000	
	9510 Free Dues for Referral	$ 50.00		(100)	(100)	-	(100)	-	(100)	-	(100)	-	(100)	-		
	Bad Debts			-	-	-	-	-	-	-	-	-	-	-	-	(1,000)
			Total	**15,962**	**15,962**	**4,092**	**15,962**	**4,392**	**15,962**	**4,092**	**15,962**	**4,074**	**16,230**	**4,086**	**36,128**	**(1,000)**
	Net Income (Loss)			**83,931**	**83,931**	**71,543**	**83,931**	**71,843**	**83,931**	**71,543**	**83,931**	**71,824**	**84,498**	**71,907**	**104,248**	**813,157** Audited
	Rounded Numbers for Input into Quickbooks	**Family**		20,630	20,630	20,330	20,630	20,330	20,630	20,330	20,630	20,630	20,930	19,890	20,190	245,780
		Single		46,080	46,080	45,860	46,080	45,860	46,080	45,860	46,080	45,860	46,080	46,820	46,820	553,560
		Other Dues		1,330	1,330	1,330	1,330	1,330	1,330	1,330	1,330	1,330	1,330	1,160	1,160	15,620
		Fees		930	930	930	930	930	930	930	930	930	930	960	960	11,220
				68,970	**68,970**	**68,450**	**68,970**	**68,450**	**68,970**	**68,450**	**68,970**	**68,750**	**69,270**	**68,830**	**69,130**	**826,180**
		Coffee Service Expenses		150	150	150	150	150	150	150	150	150	150	150	150	1,800 Audited
		Initiation Fees - Family		4,000	4,000	-	4,000	-	4,000	-	4,000	-	-	-	4,000	24,000
		Initiation Fees - Single		3,000	3,000	-	3,000	-	3,000	-	3,000	-	6,800	-	3,000	24,800
		Capital Contributions - Family		3,000	3,000	-	3,000	-	3,000	-	3,000	-	-	-	3,000	18,000
		Capital Contributions - Single		2,000	2,000	-	2,000	-	2,000	-	2,000	-	5,500	-	2,000	17,500
		Club Improvement Fees - Family		1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,200	1,300	15,500
		Club Improvement Fees - Single		2,800	2,800	2,800	2,800	2,800	2,800	2,800	2,800	2,800	2,800	2,800	2,900	33,700
		Other Expenses		(100)	(100)	-	(100)	-	(100)	-	(100)	-	(100)	-	-	(600)

Marin Tennis Club
Profit & Loss
2021 Budget

	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	TOTAL
Ordinary Income/Expense													
Income													
5700 · Programs													
5701 · Court and Clubhouse Rental													
5701.4 · Court Rental to Pros	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	9,600
5702 · Marin Academy -													
5702.1 · Marin Academy After School			4,800						4,800				9,600
5702.2 · Marin Academy (Recognize Defer)	168	168	168	168	168	168	168	168	168	168	168	168	2,016
Total 5702 · Marin Academy -	168	168	4,968	168	168	168	168	168	4,968	168	168	168	11,616
Total 5701 · Court and Clubhouse Rental	3,668	3,668	8,468	3,668	3,668	3,668	3,668	3,668	8,468	3,668	3,668	3,668	53,616
5706 · USTA Participation Fees													-
5715 · Marin League													-
Total 5700 · Programs	3,668	3,668	8,468	3,668	3,668	3,668	3,668	3,668	8,468	3,668	3,668	3,668	53,616
Total Income	3,668	3,668	8,468	3,668	3,668	3,668	3,668	3,668	8,468	3,668	3,668	3,668	53,616
Direct Costs													
6700 · Programs Direct Costs													
6725 · USTA League Costs													-
6730 · Tennis Balls Internal	300	300	300	300	300	300	300	300	300	300	300	300	3,600
Total 6700 · Programs Direct Costs	300	300	300	300	300	300	300	300	300	300	300	300	3,600
Total COGS	300	300	300	300	300	300	300	300	300	300	300	300	3,600
Gross Profit	3,368	3,368	8,168	3,368	3,368	3,368	3,368	3,368	8,168	3,368	3,368	3,368	50,016
Expense													
Total 7000 · Payroll Expenses, Benefits & IC	-	-	-	-	-	-	-	-	-	-	-	-	-
8000 · Overhead Expenses													-
8010 · Cloud9 Hosting Fees	-		-	-	-	-	-	-	-	-	-	-	-
Total 8000 · Overhead Expenses	-		-	-	-	-	-	-	-	-	-	-	-
Total Expense	-		-	-	-	-	-	-	-	-	-	-	-
Net Ordinary Income	3,368		8,168	3,368	3,368	3,368	3,368	3,368	8,168	3,368	3,368	3,368	46,648
Net Income	3,368		8,168	3,368	3,368	3,368	3,368	3,368	8,168	3,368	3,368	3,368	46,648

Rounded Numbers for Input into Quickbooks

Total Income	3,670	3,670	8,470	3,670	3,670	3,670	3,670	3,670	8,470	3,670	3,670	3,670	53,640
Direct Costs	300	300	300	300	300	300	300	300	300	300	300	300	3,600
Total 7000 · Payroll Expenses, Benefits & IC	-	-	-	-	-	-	-	-	-	-	-	-	-
Total 8000 · Overhead Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-

Marin Tennis Club
2021 Budget

			Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Year
Revenue:															
5620.1	Bowling														-
5610.1	Friday Night Event														-
5610.2	Friday Night Event														-
5620.2	Cinco De Mayo														-
5611	Calcutta XLII							5,000							**5,000**
5611.2	Calcutta Team Purchase Fees							8,000							**8,000**
5620.3	Ping Pong Tournament														-
5610.3	Michell Conte Sadie Hawkins											400			**400**
5610.4	Murry Cann Memorial Tournament														-
5620.4	Casino Royale														-
5620.5	Chili Cookoff and Texas Holdem														-
5620.6	Holiday Party														-
5650	**Memorial Tournament:**														
5650.9	Sponsor Fees						9,000								**9,000**
5605.3	Inkind Sponsors						2,000								**2,000**
5605.1	Entry Fees	900					9,000								**9,000**
	Total Memorial Tournament		**-**	**-**	**-**	**-**	**20,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**20,000**
5720	Districts									2,800					**2,800**
	Total Revenue		**-**	**-**	**-**	**-**	**20,000**	**13,000**	**-**	**2,800**	**-**	**400**	**-**	**-**	**36,200**
Labor, Taxes and Benefits:			-	-	-	-	663	-	-	-	-	-	-	-	**663**
Direct Costs:															
6620.1	Bowling														-
6610.1	Friday Night Event														-
6610.2	Friday Night Event														-
6620.2	Cinco De Mayo														-
6611	Calcutta XLII							5,000							**5,000**
6611.5	Calcutta Winner Credits							7,200							**7,200**
6611.8	Dominican Court Rentals							300							**300**
6611.9	Other Event Costs							300							**300**
6620.3	Ping Pong Tournament														-
6610.3	Michell Conte Sadie Hawkins														-
6610.4	Murry Cann Memorial Tournament														-
6620.4	Casino Royale														-
6620.5	Chili Cookoff and Texas Holdem														-
6620.6	Holiday Party													1,500	**1,500**
6605	Memorial Tournament						14,000								**14,000**
6630	USTA Districts Costs		1,500	-	-	-	1,200	-	-	-	-	-	-	-	**2,700**
	Total Direct Costs		**1,500**	**-**	**-**	**-**	**15,863**	**12,800**	**-**	**-**	**-**	**-**	**-**	**1,500**	**31,663**
	Gross Margin		**(1,500)**	**-**	**-**	**-**	**4,137**	**200**	**-**	**2,800**	**-**	**400**	**-**	**(1,500)**	**4,537**
	Net Operating Income(Loss) EBITA		**(1,500)**	**-**	**-**	**-**	**4,137**	**200**	**-**	**2,800**	**-**	**400**	**-**	**(1,500)**	**4,537**

Marin Tennis Club
Profit & Loss
2021 Budget

		Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Year
Ordinary Income/Expense														
Income														
5200 · Merchandise Sales and Services														
5201 · Pro Shop Sales		40	40	40	40	40	40	40	40	40	40	40	40	480
5202 · MTC Logowear Sales		30	30	30	30	30	30	30	30	30	30	30	30	360
5205 · Tennis Balls		400	400	400	400	400	400	400	400	400	400	400	400	4,800
5210 · Racquet Strings		160	160	160	160	160	160	160	160	160	160	160	160	1,920
Total 5200 · Merchandise Sales and Services		630	630	630	630	630	630	630	630	630	630	630	630	7,560
Cost of Goods Sold	% of Sales													
6200 · Merchandise COGS														
6201 · Pro Shop COGS	50%	20	20	20	20	20	20	20	20	20	20	20	20	240
6202 · MTC Logowear COGS	85%	15	15	15	15	15	15	15	15	15	15	15	15	180
6205 · Tennis Balls COGS	50%	200	200	200	200	200	200	200	200	200	200	200	200	2,400
6210 · Raquet Strings COGS	60%	80	80	80	80	80	80	80	80	80	80	80	80	960
Total 6200 · Merchandise COGS		315	315	315	315	315	315	315	315	315	315	315	315	3,780
Total COGS		315	315	315	315	315	315	315	315	315	315	315	315	3,780
Gross Profit		315	315	315	315	315	315	315	315	315	315	315	315	3,780
Net Ordinary Income		315	315	315	315	315	315	315	315	315	315	315	315	3,780
Net Income		**315**	**315**	**315**	**315**	**315**	**315**	**315**	**315**	**315**	**315**	**315**	**315**	**3,780**
Rounded for Input in QuickBooks														
Total 5200 · Merchandise Sales and Services		**630**	**630**	**630**	**630**	**630**	**630**	**630**	**630**	**630**	**630**	**630**	**630**	7,560
Total COGS		**320**	**320**	**320**	**320**	**320**	**320**	**320**	**320**	**320**	**320**	**320**	**320**	3,840
														-
														-
														-
														-

Marin Tennis Club
Profit & Loss
2021 Budget

		Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Year
Ordinary Income/Expense														
Income														
5100 · Cafe Revenue														
5110 · Food Sales		8,000	6,000	7,000	8,500	10,000	9,000	9,000	10,500	9,000	8,500	6,000	7,500	99,000
5114 · Market Place Sales		500	500	500	500	600	600	600	600	500	500	500	500	6,400
5151 · Soft Drink Sales		700	700	700	700	800	800	800	800	700	700	700	700	8,800
5152 · Alcoholic Beverage Sales														-
5152.1 · Beer Sales		800	800	800	800	1,000	1,000	1,000	1,000	900	800	800	800	10,500
5152.2 · Bottle Wine Sales		3,000	3,500	4,000	4,000	5,000	5,000	5,000	5,000	3,500	3,500	3,500	3,500	48,500
5152.3 · Liquor Sales		300	400	400	500	600	600	700	700	600	400	400	300	5,900
5152.4 · Tap Beer Sales		1,300	1,500	1,800	2,000	3,000	3,000	3,000	2,500	2,500	2,000	1,800	1,800	26,200
5152.5 · Tap Wine Sales		800	1,000	1,000	1,500	1,800	1,800	2,000	2,000	1,800	1,000	1,000	800	16,500
5152.9 · Corkage Fees		100	100	100	100	100	100	100	100	100	100	100	100	1,200
Total 5152 · Alcoholic Beverage Sales		6,300	7,300	8,100	8,900	11,500	11,500	11,800	11,300	9,400	7,800	7,600	7,300	108,800
Total 5100 · Cafe Revenue		15,500	14,500	16,300	18,600	22,900	21,900	22,200	23,200	19,600	17,500	14,800	16,000	223,000
Total Income		15,500	14,500	16,300	18,600	22,900	21,900	22,200	23,200	19,600	17,500	14,800	16,000	223,000
Cost of Goods Sold														-
6100 · Cafe COGS														-
55%	6110 · Food COGS	4,400	3,300	3,850	4,680	5,500	4,950	4,950	5,780	4,950	4,680	3,300	4,130	54,470
50%	6114 · Market Place COGS	250	250	250	250	300	300	300	300	250	250	250	250	3,200
50%	6115 · Soft Drink COGS	350	350	350	350	400	400	400	400	350	350	350	350	4,400
	6119 · Non-Food Costs	400	400	400	400	400	400	400	400	400	400	400	400	4,800
	6150 · Cafe Other Direct Costs													-
	6150.1 · Small Equipment and Supplies	150	150	150	150	150	150	150	150	150	150	150	150	1,800
	Total 6150 · Cafe Other Direct Costs	150	150	150	150	150	150	150	150	150		1,350	150	2,850
	6152 · Alcoholic Beverages COGS													-
40%	6152.1 · Bottle/Can Beer COGS	320	320	320	320	400	400	400	400	360	320	320	320	4,200
40%	6152.2 · Bottle Wine COGS	1,200	1,400	1,600	1,600	2,000	2,000	2,000	2,000	1,400	1,400	1,400	1,400	19,400
40%	6152.3 · Liquor COGS	120	160	160	200	240	240	280	280	240	160	160	120	2,360
45%	6152.4 · Tap Beer COGS	590	680	810	900	1,350	1,350	1,350	1,130	1,130	900	810	810	11,810
45%	6152.5 · Tap Wine COGS	360	450	450	680	810	810	900	900	810	450	450	360	7,430
	Total 6152 · Alcoholic Beverages COGS	2,590	3,010	3,340	3,700	4,800	4,800	4,930	4,710	3,940	3,230	3,140	3,010	45,200
Total 6100 · Cafe COGS		8,140	7,460	8,340	9,530	11,550	11,000	11,130	11,740	10,040	8,910	8,790	8,290	114,920
Total COGS		8,140	7,460	8,340	9,530	11,550	11,000	11,130	11,740	10,040	8,910	8,790	8,290	114,920
Gross Profit		7,360	7,040	7,960	9,070	11,350	10,900	11,070	11,460	9,560	8,590	6,010	7,710	108,080
Expense														-
6800 · Maintenance Expenses														-
6820 · Equipment Repairs and Maint.														-
6820.1 · Equipment Repairs - Cafe		275	275	275	275	275	275	275	275	275	275	275	275	3,300
Total 6820 · Equipment Repairs and Maint.		275	275	275	275	275	275	275	275	275	275	275	275	3,300
6890 · Unforseen Expenses														-
6890.5 · Unforseen Expenses - Cafe														-
Total 6890 · Unforseen Expenses		-	-	-	-	-	-	-	-	-	-	-	-	-
Total 6800 · Maintenance Expenses		275	275	275	275	275	275	275	275	275	275	275	275	3,300
Total 7000 · Payroll Expenses, Benefits & IC		10,399	9,563	10,169	10,276	10,105	10,071	10,480	9,866	10,276	10,302	9,866	10,658	122,031
8000 · Overhead Expenses														-
8030 · License and Permits														-
Total 8000 · Overhead Expenses			-	-	-	-	-	-	-	-	-	-	-	-
Total Expense		10,674	9,838	10,444	10,551	10,380	10,346	10,755	10,141	10,551	10,577	10,141	10,933	125,331
Net Ordinary Income		(3,314)	(2,798)	(2,484)	(1,481)	970	554	315	1,319	(991)	(1,987)	(4,131)	(3,223)	(17,251)
Other Income/Expense														-
Other Income														-
9000 · Non-Operating Revenue														-
9400 · Unused Cafe Reward Points		-	-	2,500	-	-	2,500	-	-	2,500	-	-	2,500	10,000
Total 9000 · Non-Operating Revenue		-	-	2,500	-	-	2,500	-	-	2,500	-	-	2,500	10,000
Total Other Income		-	-	2,500	-	-	2,500	-	-	2,500	-	-	2,500	10,000
Other Expense														-
9500 · Non-Operating Expenses														-
9560 · Inventory Loss (Incl. COVID-19)														-
Total 9500 · Non-Operating Expenses		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Other Expense		-	-	-	-	-	-	-	-	-	-	-	-	-
Net Other Income		-	-	2,500	-	-	2,500	-	-	2,500	-	-	2,500	10,000
Net Income		**(3,314)**	**(2,798)**	**16**	**(1,481)**	**970**	**3,054**	**315**	**1,319**	**1,509**	**(1,987)**	**(4,131)**	**(723)**	**(7,251)**

Rounded Numbers for Input into Quickbooks

Total 5100 · Cafe Revenue	15,500	14,500	16,300	18,600	22,900	21,900	22,200	23,200	19,600	17,500	14,800	16,000	223,000
Total 6100 · Cafe COGS	8,140	7,460	8,340	9,530	11,550	11,000	11,130	11,740	10,040	8,910	8,790	8,290	114,920
Total 7000 · Payroll Expenses, Benefits & IC	10,400	9,560	10,170	10,280	10,100	10,070	10,480	9,870	10,280	10,300	9,870	10,660	122,030
Total 8000 · Overhead Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-
9400 · Unused Cafe Reward Points	-	-	2,500	-	-	2,500	-	-	2,500	-	-	2,500	10,000

Marin Tennis Club
Profit & Loss

2021 Budget

	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Year
Ordinary Income/Expense													
Expense													
6800 · Maintenance Expenses													
6801 · Maintenance Supplies													
6801.1 · Janitorial Supplies	880	880	880	880	880	880	880	880	880	880	880	880	10,560
6801.2 · Locker Room Supplies	300	300	300	300	300	300	300	300	300	300	300	300	3,600
6801.3 · Tennis Court Supplies	410	410	410	410	410	410	410	410	410	410	410	410	4,920
6801.4 · Pool and Spa Supplies	50	50	50	50	50	50	50	50	50	50	50	50	600
6801.5 · Small Tools and Supplies	700	700	700	700	700	700	700	700	700	700	700	700	8,400
6801.6 · Teaching Supplies													-
6801.7 · COVID Mediation Supplies													-
6801 · Maintenance Supplies - Other													-
Total 6801 · Maintenance Supplies	2,340	2,340	2,340	2,340	2,340	2,340	2,340	2,340	2,340	2,340	2,340	2,340	28,080
6810 · Staff Uniforms	100	100	100	100	100	100	100	100	100	100	100	100	1,200
6820 · Equipment Repairs and Maint.											-		-
6820.2 · Equipment Repairs - Clubhouse	110	110	110	110	110	110	110	110	110	110	110	110	1,320
Total 6820 · Equipment Repairs and Maint.	110	110	110	110	110	110	110	110	110	110	1,100	110	2,310
6825 · Club Truck Expenses	50	50	50	50	50	50	50	50	50	50	50	50	600
6860 · Recurring Maintenance Projects													-
6860.2 · Windscreen/Canopy Replacement	275	275	275	275	275	275	275	275	275	275	275	275	3,300
Total 6860 · Recurring Maintenance Projects	275	275	275	275	275	275	275	275	275	275	275	275	3,300
6890 · Unforseen Expenses											-		-
6890.1 · Unforseen Expenses-Maintenance	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	24,000
6890.2 · Unforseen Expenses-Pools & Spa	500	500	500	500	500	500	500	500	500	500	500	500	6,000
6890.5 · Unforseen Expenses - Cafe													-
6890.9 · Unforseen Expenses-Other													-
Total 6890 · Unforseen Expenses	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	30,000
Total 6800 · Maintenance Expenses	5,375	5,375	5,375	5,375	5,375	5,375	5,375	5,375	5,375	5,375	6,365	5,375	65,490
Total 7010 · Salaries, Wages and Benefits	10,365	9,654	10,588	10,330	10,337	10,311	10,301	10,301	10,301	10,301	10,030	10,296	123,116
Independent Contractors	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	12,720
Total 7000 · Payroll Expenses, Benefits & IC	11,425	10,714	11,648	11,390	11,397	11,371	11,361	11,361	11,361	11,361	11,090	11,356	135,836
Total Expense	16,800	16,089	17,023	16,765	16,772	16,746	16,736	16,736	16,736	16,736	17,455	16,731	201,326
Net Ordinary Income	(16,800)	(16,089)	(17,023)	(16,765)	(16,772)	(16,746)	(16,736)	(16,736)	(16,736)	(16,736)	(17,455)	(16,731)	(201,326)
Net Income	**(16,800)**	**(16,089)**	**(17,023)**	**(16,765)**	**(16,772)**	**(16,746)**	**(16,736)**	**(16,736)**	**(16,736)**	**(16,736)**	**(17,455)**	**(16,731)**	**(201,326)**
													-
Rounded for input into QuickBooks													-
Total 7000 · Payroll Expenses, Benefits & IC	11,420	10,710	11,650	11,390	11,400	11,370	11,360	11,360	11,360	11,360	11,090	11,360	135,830
Total 6800 · Maintenance Expenses	5,380	5,380	5,380	5,380	5,380	5,380	5,380	5,380	5,380	5,380	6,370	5,380	65,550
													-
													-
													-

Marin Tennis Club
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2021 Budget

	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Year
Ordinary Income/Expense													
Expense													
7000 · Payroll Expenses, Benefits & IC													
Total 7010 · Salaries, Wages and Benefits	31,195	29,695	30,730	30,447	30,284	30,282	30,565	30,114	30,397	30,368	30,569	31,518	366,164
Total 7800 · Contractors Office	1,800	1,800	1,800	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	35,100
Total 7000 · Payroll Expenses, Benefits & IC	32,995	31,495	32,530	33,747	33,584	33,582	33,865	33,414	33,697	33,668	33,869	34,818	401,264
													-
8000 · Overhead Expenses													-
8001 · Administrative Meetings	75	300	400	75	50	50	50	50	50	50	50	150	1,350
8005 · ACH and Bank Fees	150	150	150	150	150	150	150	150	150	150	150	150	1,800
8006 · Merchant Fees	1,160	1,160	1,160	1,160	1,160	1,160	1,160	1,160	1,160	1,160	1,160	1,160	13,920
8010 · Cloud9 Hosting Fees	397	397	397	397	397	397	397	397	397	397	397	397	4,764
8015 · Club Automation Fees	950	950	950	950	950	950	950	950	950	950	950	950	11,400
8020 · Dues and Subscriptions	275	275	275	275	275	275	275	275	275	275	275	275	3,300
8025 · Employee Food Costs	500	500	500	500	500	500	500	500	500	500	500	500	6,000
8027 · Interest VISA Card	-	-	-	-	-	-	-	-	-	-	-	-	-
8030 · License and Permits	50	50	210	1,800	50	1,100	1,400	700	425	50	50	50	5,935
8033 · Loan Fees	29	29	29	29	29	29	29	29	29	29	29	29	348
8035 · Miscellaneous	100	100	100	100	100	100	100	100	100	100	100	100	1,200
8040 · Office Supplies	550	550	550	550	550	550	550	550	550	550	550	550	6,600
8050 · Payroll Service	200	200	200	200	200	200	200	200	200	200	200	200	2,400
8055 · Postage and Shipping	50	50	50	50	50	50	50	50	50	50	50	50	600
8065 · Promotion and Marketing	200	200	200	200	200	200	200	200	200	200	200	200	2,400
8070 · Utilities													-
8070.3 · California Clean Energy	1,700	1,700	1,700	1,700	1,700	1,700	1,700	1,700	1,700	1,700	1,700	1,700	20,400
8070.4 · Water	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	175,850
8070.5 · Telephone	140	140	140	140	140	140	140	140	140	140	140	140	1,680
8070.6 · Security Monitoring	60	60	60	60	60	60	60	60	60	60	60	60	720
8070.7 · Internet and Web Site	350	350	350	350	350	350	350	350	350	350	350	350	4,200
8070.8 · Refuse Pickup	1,150	1,150	1,150	1,150	1,150	1,150	1,150	1,150	1,150	1,150	1,150	1,150	13,800
8070.9 · Cable TV	200	200	200	200	200	200	200	200	200	200	200	200	2,400
8071 · PG&E													-
8071.1 · PG&E - Electric	550	550	475	300	275	250	3,700	175	300	400	450	375	7,800
8071.2 · PG&E - Gas	1,300	2,000	2,400	1,400	825	900	600	600	600	950	1,100	2,000	7
Total 8071 · PG&E	1,850	2,550	2,875	1,700	1,100	1,150	4,300	775	900	1,350	1,550	2,375	22,475
Total 8070 · Utilities	6,950	7,650	7,975	6,800	6,200	6,250	9,400	5,875	6,000	6,450	6,650	7,475	83,675
8080 · Insurance													-
8080.1 · Commercial Package Policy	850	850	850	850	850	850	850	850	850	850	850	850	10,200
8080.2 · Business Auto and Excess Liab.	140	140	140	140	140	140	140	140	140	140	140	140	1,680
8080.3 · D&O Insurance	270	270	270	300	300	300	300	300	300	300	300	300	3,510
8080.4 · Auto/Truck Insurance	140	140	140	140	140	140	140	140	140	140	140	140	1,680
8080.5 · Cyber Insurance	200	200	200	200	200	200	200	200	200	200	200	200	2,400
Total 8080 · Insurance	1,600	1,600	1,600	1,630	1,630	1,630	1,630	1,630	1,630	1,630	1,630	1,630	19,470
8540 · Property Taxes	2,150	2,150	2,150	2,150	2,150	2,150	2,150	2,150	2,150	2,150	2,150	2,150	25,800
8550 · Bank of Marin Note Interest	1,298	1,298	1,289	1,197	1,270	1,220	1,286	1,309	1,233	1,225	1,225	1,225	15,075
Total 8000 · Overhead Expenses	16,684	17,609	18,185	18,213	15,911	16,961	20,477	16,275	16,049	16,116	16,316	17,241	206,037
Total Expense	49,679	49,104	50,715	51,960	49,495	50,544	54,342	49,689	49,745	49,784	50,185	52,059	607,301
Net Ordinary Income	(49,679)	(49,104)	(50,715)	(51,960)	(49,495)	(50,544)	(54,342)	(49,689)	(49,745)	(49,784)	(50,185)	(52,059)	(607,301)
Other Income/Expense													-
Other Income													-
9000 · Non-Operating Revenue													-
9301 · Interest Income													-
Total 9000 · Non-Operating Revenue	-	-	-	-	-	-	-	-	-	-		-	-
Total Other Income	-		-	-	-	-	-	-	-	-		-	-
Other Expense													-
9500 · Non-Operating Expenses													-
9595 · Reconciliation Adjustments													-
Total 9500 · Non-Operating Expenses	-		-	-	-	-	-	-	-	-		-	-
9590 · Depreciation and Amortization	8,300	8,300	8,300	8,300	8,300	8,300	8,300	8,300	8,300	8,300	8,300	8,300	99,600
Total Other Expense	8,300	8,300	8,300	8,300	8,300	8,300	8,300	8,300	8,300	8,300	8,300	8,300	99,600
Net Other Income	(8,300)	(8,300)	(8,300)	(8,300)	(8,300)	(8,300)	(8,300)	(8,300)	(8,300)	(8,300)	(8,300)	(8,300)	(99,600)
Net Income	**(57,979)**	**(57,404)**	**(59,015)**	**(60,260)**	**(57,795)**	**(58,844)**	**(62,642)**	**(57,989)**	**(58,045)**	**(58,084)**	**(58,485)**	**(60,359)**	**(706,901)**
													-
Rounded for input into QuickBooks													-
Total 7000 · Payroll Expenses, Benefits & IC	32,990	31,500	32,530	33,750	33,580	33,580	33,870	33,410	33,700	33,670	33,870	34,820	401,270
Total 8000 · Overhead Expenses	16,680	17,610	18,180	18,210	15,910	16,960	20,480	16,270	16,050	16,120	16,320	17,240	206,030
9590 · Depreciation and Amortization	(8,300)	(8,300)	(8,300)	(8,300)	(8,300)	(8,300)	(8,300)	(8,300)	(8,300)	(8,300)	(8,300)	(8,300)	(99,600)
													-

Marin Tennis Club

2021 Budget 122,031.21

Labor, Taxes, Benefits and IC

			Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Year
SALARY AND WAGES TOTALS															
	Wages:														
	Café	Café Wages	7,725.50	7,013.50	7,677.50	7,701.50	7,541.50	7,517.50	7,885.50	7,333.50	7,701.50	7,725.50	7,333.50	8,045.50	91,202.00
	Maintenance	Maintenance Wages	7,898.15	7,295.27	8,203.91	7,901.03	7,898.15	7,901.03	7,901.03	7,901.03	7,901.03	7,898.15	7,661.03	7,903.91	94,263.66
	Mgmt	Mgmt Wages	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	90,000.00
	Admin	Admin Wages	17,100.46	15,925.84	17,469.20	17,136.08	16,964.46	17,000.08	17,272.08	16,864.08	17,136.08	17,100.46	16,864.08	17,741.20	204,574.10
	Events	Events Wages	-	-	-	-	616.00	-	-	-	-	-	-	-	616.00
	Programs	Programs Wages	-	-	-	-	-	-	-	-	-	-	-	-	-
		Total Wages	**40,224.11**	**37,734.61**	**40,850.61**	**40,238.61**	**40,520.11**	**39,918.61**	**40,558.61**	**39,598.61**	**40,238.61**	**40,224.11**	**39,358.61**	**41,190.61**	**480,655.76**
		Check													
	PR Taxes:														
	Café	Café PR Taxes	591.00	536.53	587.33	589.16	576.92	575.09	603.24	561.01	589.16	591.00	561.01	615.48	6,976.95
	Maintenance	Maintenance PR Taxes	604.21	558.09	627.60	604.43	604.21	604.43	604.43	604.43	604.43	604.21	583.19	601.77	7,205.41
	Admin	Admin PR Taxes	1,881.94	1,792.08	1,910.14	1,884.66	1,871.53	1,874.26	1,895.06	1,863.85	1,884.66	1,881.94	1,863.85	1,930.95	22,534.92
	Events	Events PR Taxes	-	-	-	-	47.12	-	-	-	-	-	-	-	47.12
	Programs	Programs PR Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
		Total PR Taxes	**3,077.14**	**2,886.70**	**3,125.07**	**3,078.25**	**3,099.79**	**3,053.77**	**3,102.73**	**3,029.29**	**3,078.25**	**3,077.14**	**3,008.05**	**3,148.20**	**36,764.40**
	Worker's Comp Insurance														
	Café	Café Workers' Comp Insurance	278.12	252.49	276.39	277.25	278.69	270.63	283.88	264.01	277.25	278.12	264.01	289.64	3,290.47
	Maintenance	Maintenance Workers' Comp Insurance	207.22	189.19	210.88	203.65	207.22	203.65	203.65	203.65	203.65	207.22	193.66	198.73	2,432.39
	Admin	Admin Workers' Comp Insurance	602.77	578.87	137.96	136.62	147.12	136.08	137.17	135.54	136.62	146.00	601.99	621.13	3,517.88
		Total Works' Comp Insurance	**1,088.11**	**1,020.54**	**625.23**	**617.53**	**633.04**	**610.36**	**624.70**	**603.20**	**617.53**	**631.34**	**1,059.66**	**1,109.50**	**9,240.74**
	Unemployment Taxes														
	Café	Café Unemployment Taxes	185.41	141.47	9.12	-	-	-	-	-	-	-	-	-	336.00
	Maintenance	Maintenance Unemployment Taxes	138.15	94.65	28.80	28.80	36.00	9.60	-	-	-	-	-	-	336.00
	Admin	Admin Unemployment Taxes	578.41	367.55	181.94	93.59	104.81	75.95	65.03	54.32	43.20	43.20	43.20	28.80	1,680.00
	Events	Events Unemployment Taxes	-				-	-							
		Programs Unemployment Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
		Total Unemployment Taxes	**901.97**	**603.67**	**219.86**	**122.39**	**140.81**	**85.55**	**65.03**	**54.32**	**43.20**	**43.20**	**43.20**	**28.80**	**2,352.00**
	Healthcare Insurance														
	Café	Café Healthcare Insurance	2,179.01	2,179.01	2,179.01	2,298.86	2,298.86	2,298.86	2,298.86	2,298.86	2,298.86	2,298.86	2,298.86	2,298.86	27,226.73
	Maintenance	Maintenance Healthcare Insurance	2,030.77	2,030.77	2,030.77	2,133.97	2,133.97	2,133.97	2,133.97	2,133.97	2,133.97	2,133.97	2,133.97	2,133.97	25,298.02
	Admin	Admin Healthcare Insurance	4,128.79	4,128.79	4,128.79	4,295.25	4,295.25	4,295.25	4,295.25	4,295.25	4,295.25	4,295.25	4,295.25	4,295.25	51,043.65
		Total Healthcare Insurance	**8,338.57**	**8,338.57**	**8,338.57**	**8,728.08**	**8,728.08**	**8,728.08**	**8,728.08**	**8,728.08**	**8,728.08**	**8,728.08**	**8,728.08**	**8,728.08**	**103,568.41**
	Healthcare Insurance Reimbursement														
	Café	Café Healthcare Insurance Reimbursement	(560.30)	(560.30)	(560.30)	(591.12)	(591.12)	(591.12)	(591.12)	(591.12)	(591.12)	(591.12)	(591.12)	(591.12)	(7,000.95)
	Maintenance	Maintenance Healthcare Insurance Reimbursement	(513.80)	(513.80)	(513.80)	(542.06)	(542.06)	(542.06)	(542.06)	(542.06)	(542.06)	(542.06)	(542.06)	(542.06)	(6,419.93)
	Admin	Admin Healthcare Insurance Reimbursement	(597.84)	(597.84)	(597.84)	(599.24)	(599.24)	(599.24)	(599.24)	(599.24)	(599.24)	(599.24)	(599.24)	(599.24)	(7,186.70)
		Total Healthcare Reimbursement	**(1,671.94)**	**(1,671.94)**	**(1,671.94)**	**(1,732.42)**	**(1,732.42)**	**(1,732.42)**	**(1,732.42)**	**(1,732.42)**	**(1,732.42)**	**(1,732.42)**	**(1,732.42)**	**(1,732.42)**	**(20,607.58)**
INDEPENT CONTRACTOR TOTALS															
	Maintenance		**1,060.00**	**1,060.00**	**1,060.00**	**1,060.00**	**1,060.00**	**1,060.00**	**1,060.00**	**1,060.00**	**1,060.00**	**1,060.00**	**1,060.00**	**1,060.00**	**12,720.00**
	Admin		**1,800.00**	**1,800.00**	**1,800.00**	**3,300.00**	**3,300.00**	**3,300.00**	**3,300.00**	**3,300.00**	**3,300.00**	**3,300.00**	**3,300.00**	**3,300.00**	**35,100.00**
	Total Labor, Taxes and Benefits & IC														
		Café	**10,398.74**	**9,562.70**	**10,169.05**	**10,275.66**	**10,104.86**	**10,070.96**	**10,480.36**	**9,866.26**	**10,275.66**	**10,302.36**	**9,866.26**	**10,658.36**	**122,031.21**
		Maintenance	**10,364.69**	**9,654.16**	**10,588.16**	**10,329.82**	**10,337.48**	**10,310.62**	**10,301.02**	**10,301.02**	**10,301.02**	**10,301.48**	**10,029.78**	**10,296.31**	**123,115.55**
		Mgmt	**7,500.00**	**7,500.00**	**7,500.00**	**7,500.00**	**7,500.00**	**7,500.00**	**7,500.00**	**7,500.00**	**7,500.00**	**7,500.00**	**7,500.00**	**7,500.00**	**90,000.00**
		Admin	**23,694.53**	**22,195.28**	**23,230.19**	**22,946.96**	**22,783.93**	**22,782.38**	**23,065.35**	**22,613.80**	**22,896.58**	**22,867.61**	**23,069.14**	**24,018.10**	**276,163.85**
		Events	**-**	**-**	**-**	**-**	**663.12**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**663.12**
		Programs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
			51,957.96	**48,912.15**	**51,487.40**	**51,052.44**	**51,389.40**	**50,663.95**	**51,346.72**	**50,281.08**	**50,973.25**	**50,971.45**	**50,465.17**	**52,472.76**	**611,973.72**

Marin Tennis Club

2021 Budget

Labor, Taxes, Benefits and IC

Increase Date	% Increase
	0.0%

1600100

Tax and Benefit Rates:

	Overtime	150%
	Payroll Taxes	7.65%
Not Admin.	Worker's Comp (non office)	3.60%
Admin.	Work's Comp Office	0.40%
	FUTA Taxes	2.40%
	Maximum wages subject to FUTA	7,000.00
Effective Date --> 4/1/2021	Health Insurance Increase	5.50%
Effective Date --> 4/1/2021	Dental Insurance Increase	5.50%

168.00

Staff			Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Year
Ahearn, Julian *WC Rate* *0.40%*		**Rate**	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	
Home Dept. For Workers' Comp: Admin	**Hours**														
		Admin	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	480.00
	Overtime	Admin													-
		Events													-
		Total Hours	**40.00**	**40.00**	**40.00**	**40.00**	**40.00**	**40.00**	**40.00**	**40.00**	**40.00**	**40.00**	**40.00**	**40.00**	**480.00**
	Wages														
		Admin Wages	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	7,200.00
	Overtime	Admin Wages	-	-	-	-	-	-	-	-	-	-	-	-	-
		Events Wages													-
		Total Wages	**600.00**	**600.00**	**600.00**	**600.00**	**600.00**	**600.00**	**600.00**	**600.00**	**600.00**	**600.00**	**600.00**	**600.00**	**7,200.00**
		Cumulative Wages	*600.00*	*1,200.00*	*1,800.00*	*2,400.00*	*3,000.00*	*3,600.00*	*4,200.00*	*4,800.00*	*5,400.00*	*6,000.00*	*6,600.00*	*7,200.00*	
	PR Taxes														
		Admin PR Taxes	45.90	45.90	45.90	45.90	45.90	45.90	45.90	45.90	45.90	45.90	45.90	45.90	550.80
		Events PR Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
		Total PR Taxes	**45.90**	**45.90**	**45.90**	**45.90**	**45.90**	**45.90**	**45.90**	**45.90**	**45.90**	**45.90**	**45.90**	**45.90**	**550.80**
		Admin Workers' Comp Insurance	2.40	2.40	2.40	2.40	2.40	2.40	2.40	2.40	2.40	2.40	2.40	2.40	28.80
		Admin Unemployment Taxes	14.40	14.40	14.40	14.40	14.40	14.40	14.40	14.40	14.40	14.40	14.40	9.60	168.00
Ahmed, Fardous *WC Rate* *0.40%*		**Rate**	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00	
Home Dept. For Workers' Comp: Admin	**Hours:**														
		Admin	52.00	52.00	52.00	52.00	52.00	52.00	52.00	52.00	52.00	52.00	52.00	52.00	624.00
	Overtime	Admin	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	12.00
		Events					10.00			-					10.00
		Total Hours	**53.00**	**53.00**	**53.00**	**53.00**	**63.00**	**53.00**	**53.00**	**53.00**	**53.00**	**53.00**	**53.00**	**53.00**	**646.00**
	Wages														
		Admin Wages	884.00	884.00	884.00	884.00	884.00	884.00	884.00	884.00	884.00	884.00	884.00	884.00	10,608.00
	Overtime	Admin Wages	25.50	25.50	25.50	25.50	25.50	25.50	25.50	25.50	25.50	25.50	25.50	25.50	306.00
		Events Wages					170.00								170.00
		Total Wages	**909.50**	**909.50**	**909.50**	**909.50**	**1,079.50**	**909.50**	**909.50**	**909.50**	**909.50**	**909.50**	**909.50**	**909.50**	**11,084.00**
		Cumulative Wages	*909.50*	*1,819.00*	*2,728.50*	*3,638.00*	*4,717.50*	*5,627.00*	*6,536.50*	*7,446.00*	*8,355.50*	*9,265.00*	*10,174.50*	*11,084.00*	
	PR Taxes														
		Admin PR Taxes	69.58	69.58	69.58	69.58	69.58	69.58	69.58	69.58	69.58	69.58	69.58	69.58	834.92
		Events PR Taxes	-	-	-	-	13.01	-	-	-	-	-	-	-	13.01
		Total PR Taxes	**69.58**	**69.58**	**69.58**	**69.58**	**82.58**	**69.58**	**69.58**	**69.58**	**69.58**	**69.58**	**69.58**	**69.58**	**847.93**
		Admin Workers' Comp Insurance	3.64	3.64	3.64	3.64	4.32	3.64	3.64	3.64	3.64	3.64	3.64	3.64	44.34
		Admin Unemployment Taxes	21.83	21.83	21.83	21.83	25.91	21.83	21.83	11.12	-	-	-	-	168.00
Park, Andy *WC Rate* *0.40%*		**Rate**	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	
Home Dept. For Workers' Comp: Admin	**Hours:**														
		Admin	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	480.00
	Overtime	Admin													-
		Events													-
		Total Hours	**40.00**	**40.00**	**40.00**	**40.00**	**40.00**	**40.00**	**40.00**	**40.00**	**40.00**	**40.00**	**40.00**	**40.00**	**480.00**
	Wages														
		Admin Wages	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	7,200.00
	Overtime	Admin Wages	-	-	-	-	-	-	-	-	-	-	-	-	-
		Events Wages													-
		Total Wages	**600.00**	**600.00**	**600.00**	**600.00**	**600.00**	**600.00**	**600.00**	**600.00**	**600.00**	**600.00**	**600.00**	**600.00**	**7,200.00**
		Cumulative Wages	*600.00*	*1,200.00*	*1,800.00*	*2,400.00*	*3,000.00*	*3,600.00*	*4,200.00*	*4,800.00*	*5,400.00*	*6,000.00*	*6,600.00*	*7,200.00*	
	PR Taxes														
		Admin PR Taxes	45.90	45.90	45.90	45.90	45.90	45.90	45.90	45.90	45.90	45.90	45.90	45.90	550.80
		Events PR Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
		Total PR Taxes	**45.90**	**45.90**	**45.90**	**45.90**	**45.90**	**45.90**	**45.90**	**45.90**	**45.90**	**45.90**	**45.90**	**45.90**	**550.80**
		Admin Workers' Comp Insurance	2.40	2.40	2.40	2.40	2.40	2.40	2.40	2.40	2.40	2.40	2.40	2.40	28.80
		Admin Unemployment Taxes	14.40	14.40	14.40	14.40	14.40	14.40	14.40	14.40	14.40	14.40	14.40	9.60	168.00
Coleman, Jason *WC Rate* *3.60%*		**Rate**	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	
Home Dept. For Workers' Comp: Café	**Hours**														
		Café	168.00	160.00	184.00	176.00	168.00	176.00	176.00	176.00	176.00	168.00	176.00	184.00	2,088.00
	Overtime	Café	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	12.00
		Events					10.00								10.00
		Total Hours	**169.00**	**161.00**	**185.00**	**177.00**	**179.00**	**177.00**	**177.00**	**177.00**	**177.00**	**169.00**	**177.00**	**185.00**	**2,110.00**
	Wages														
		Café Wages	3,360.00	3,200.00	3,680.00	3,520.00	3,360.00	3,520.00	3,520.00	3,520.00	3,520.00	3,360.00	3,520.00	3,680.00	41,760.00
	Overtime	Café Wages	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	360.00
		Events Wages					200.00								200.00
		Total Wages	**3,390.00**	**3,230.00**	**3,710.00**	**3,550.00**	**3,590.00**	**3,550.00**	**3,550.00**	**3,550.00**	**3,550.00**	**3,390.00**	**3,550.00**	**3,710.00**	**42,320.00**
		Cumulative Wages	*3,390.00*	*6,620.00*	*10,330.00*	*13,880.00*	*17,470.00*	*21,020.00*	*24,570.00*	*28,120.00*	*31,670.00*	*35,060.00*	*38,610.00*	*42,320.00*	
	PR Taxes														
		Café PR Taxes	259.34	247.10	283.82	271.58	259.34	271.58	271.58	271.58	271.58	259.34	271.58	283.82	3,222.18
		Events PR Taxes	-	-	-	-	15.30	-	-	-	-	-	-	-	15.30
		Total PR Taxes	**259.34**		**283.82**	**271.58**	**274.64**	**271.58**	**271.58**	**271.58**	**271.58**	**259.34**	**271.58**	**283.82**	**3,237.48**
		Café Workers' Comp Insurance	122.04	116.28	133.56	127.80	129.24	127.80	127.80	127.80	127.80	122.04	127.80	133.56	1,523.52
		Café Unemployment Taxes	81.36	77.52	9.12	-	-	-	-	-	-	-	-	-	168.00
Dean, Elmira *WC Rate* *0.40%*		**Rate**	20.80	20.80	20.80	20.80	20.80	20.80	20.80	20.80	20.80	20.80	20.80	20.80	
Home Dept.: Admin	**Hours**														
		Admin	168.00	160.00	184.00	176.00	168.00	176.00	176.00	176.00	176.00	168.00	176.00	184.00	2,088.00
	Overtime	Admin	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	12.00
		Events													-
		Total Hours	**169.00**	**161.00**	**185.00**	**177.00**	**169.00**	**177.00**	**177.00**	**177.00**	**177.00**	**169.00**	**177.00**	**185.00**	**2,100.00**
	Wages														
		Admin Wages	3,494.40	3,328.00	3,827.20	3,660.80	3,494.40	3,660.80	3,660.80	3,660.80	3,660.80	3,494.40	3,660.80	3,827.20	43,430.40
	Overtime	Admin Wages	25.50	25.50	25.50	25.50	25.50	25.50	25.50	25.50	25.50	25.50	25.50	25.50	306.00
		Events Wages													-
		Total Wages	**3,519.90**	**3,353.50**	**3,852.70**	**3,686.30**	**3,519.90**	**3,686.30**	**3,686.30**	**3,686.30**	**3,686.30**	**3,519.90**	**3,686.30**	**3,852.70**	**43,736.40**
		Cumulative Wages	*3,519.90*	*6,873.40*	*10,726.10*	*14,412.40*	*17,932.30*	*21,618.60*	*25,304.90*	*28,991.20*	*32,677.50*	*36,197.40*	*39,883.70*	*43,736.40*	
	PR Taxes														
		Admin PR Taxes	269.27	256.54	294.73	282.00	269.27	282.00	282.00	282.00	282.00	269.27	282.00	294.73	3,345.83
		Events PR Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
		Total PR Taxes	**269.27**	**256.54**	**294.73**	**282.00**	**269.27**	**282.00**	**282.00**	**282.00**	**282.00**	**269.27**	**282.00**	**294.73**	**3,345.83**
		Admin Workers' Comp Insurance	14.08	13.41	15.41	14.75	14.08	14.75	14.75	14.75	14.75	14.08	14.75	15.41	
		Admin Unemployment Taxes	84.48	80.48	3.04	-	-	-	-	-	-	-	-	-	168.00
	Dental	Admin Healthcare Insurance	49.37	49.37	49.37	52.09	52.09	52.09	52.09	52.09	52.09	52.09	52.09	52.09	616.88
		Admin Healthcare Insurance	1,160.11	1,160.11	1,160.11	1,223.92	1,223.92	1,223.92	1,223.92	1,223.92	1,223.92	1,223.92	1,223.92	1,223.92	14,495.57
		Admin Healthcare Insurance Reimbursement	(94.24)	(94.24)	(94.24)	(99.42)	(99.42)	(99.42)	(99.42)	(99.42)	(99.42)	(99.42)	(99.42)	(99.42)	(1,177.53)
Dehlinger, Nico *WC Rate* *0.40%*		**Rate**	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00
Home Dept.: Admin	**Hours**														
		Admin	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	480.00
	Overtime	Admin													-
		Events													-
		Total Hours	**40.00**	**40.00**	**40.00**	**40.00**	**40.00**	**40.00**	**40.00**	**40.00**	**40.00**	**40.00**	**40.00**	**40.00**	**480.00**
	Wages														
		Admin Wages	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00	7,200.00
	Overtime	Admin Wages	-	-	-	-	-	-	-	-	-	-	-	-	-
		Events Wages	-	-	-	-	-	-	-	-	-	-	-	-	-
		Total Wages	**600.00**	**600.00**	**600.00**	**600.00**	**600.00**	**600.00**	**600.00**	**600.00**	**600.00**	**600.00**	**600.00**	**600.00**	**7,200.00**
		Cumulative Wages	*600.00*	*1,200.00*	*1,800.00*	*2,400.00*	*3,000.00*	*3,600.00*	*4,200.00*	*4,800.00*	*5,400.00*	*6,000.00*	*6,600.00*	*7,200.00*	
	PR Taxes														
		Admin PR Taxes	45.90	45.90	45.90	45.90	45.90	45.90	45.90	45.90	45.90	45.90	45.90	45.90	550.80
		Events PR Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
		Total PR Taxes	**45.90**	**45.90**	**45.90**	**45.90**	**45.90**	**45.90**	**45.90**	**45.90**	**45.90**	**45.90**	**45.90**	**45.90**	**550.80**
		Admin Workers' Comp Insurance	2.40	2.40	2.40	2.40	2.40	2.40	2.40	2.40	2.40	2.40	2.40	3.51	29.91
		Admin Unemployment Taxes	14.40	14.40	14.40	14.40	14.40	14.40	14.40	14.40	14.40	14.40	14.40	9.60	168.00
Demmert-Shelfo, Oliver *WC Rate* *0.40%*		**Rate**	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00
Home Dept.: Admin	**Hours**														
		Admin	152.00	128.00	136.00	144.00	144.00	136.00	152.00	128.00	144.00	152.00	128.00	152.00	1,696.00
	Overtime	Admin	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	12.00
		Events					10.00								10.00
		Total Hours	**153.00**	**129.00**	**137.00**	**145.00**	**155.00**	**137.00**	**153.00**	**129.00**	**145.00**	**153.00**	**129.00**	**153.00**	**1,718.00**
	Wages														
		Admin Wages	2,584.00	2,176.00	2,312.00	2,448.00	2,448.00	2,312.00	2,584.00	2,176.00	2,448.00	2,584.00	2,176.00	2,584.00	28,832.00
	Overtime	Admin Wages	25.50	25.50	25.50	25.50	25.50	25.50	25.50	25.50	25.50	25.50	25.50	25.50	306.00
		Events Wages			-			-		-					-
		Total Wages	**2,609.50**	**2,201.50**	**2,337.50**	**2,473.50**	**2,473.50**	**2,337.50**	**2,609.50**	**2,201.50**	**2,473.50**	**2,609.50**	**2,201.50**	**2,609.50**	**29,138.00**
		Cumulative Wages	*2,609.50*	*4,811.00*	*7,148.50*	*9,622.00*	*12,095.50*	*14,433.00*	*17,042.50*	*19,244.00*	*21,717.50*	*24,327.00*	*26,528.50*	*29,138.00*	
	PR Taxes														
		Admin PR Taxes	199.63	168.41	178.82	189.22	189.22	178.82	199.63	168.41	189.22	199.63	168.41	199.63	2,229.06
		Events PR Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
		Total PR Taxes	**199.63**	**168.41**	**178.82**	**189.22**	**189.22**	**178.82**	**199.63**	**168.41**	**189.22**	**199.63**	**168.41**	**199.63**	**2,229.06**

		Admin Workers' Comp Insurance	10.44	8.81	9.35	9.89	9.89	9.35	10.44	8.81	9.89	10.44	8.81	15.27	121.39	
		Admin Unemployment Taxes	62.63	52.84	52.54	-	-	-	-	-	-	-	-	-	168.00	
Hernandez, Carlos *WC Rate* *3.60%*		**Rate**	16.40	16.40	16.40	16.40	16.40	16.40	16.40	16.40	16.40	16.40	16.40	16.40		
Home Dept.: Staff	**Hours**															
		Café													-	
		Maintenance													-	
		Tennis Staff	168.00	160.00	184.00	176.00	168.00	176.00	176.00	176.00	176.00	168.00	176.00	184.00	2,088.00	
	Overtime	Tennis Staff	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	60.00	
		Admin													-	
		Events					15.00								15.00	
		Total Hours	**173.00**	**165.00**	**189.00**	**181.00**	**188.00**	**181.00**	**181.00**	**181.00**	**181.00**	**173.00**	**181.00**	**189.00**	**2,163.00**	
	Wages															
		Café Wages	-	-	-	-	-	-	-	-	-	-	-	-	-	
		Maintenance Wages	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Tennis Staff	Admin Wages	2,755.20	2,624.00	3,017.60	2,886.40	2,755.20	2,886.40	2,886.40	2,886.40	2,886.40	2,755.20	2,886.40	3,017.60	34,243.20	
	Overtime	Admin Wages	127.50	127.50	127.50	127.50	127.50	127.50	127.50	127.50	127.50	127.50	127.50	127.50	1,530.00	
		Events Wages			-		246.00	-		-	-		-		246.00	
		Total Wages	**2,882.70**	**2,751.50**	**3,145.10**	**3,013.90**	**3,128.70**	**3,013.90**	**3,013.90**	**3,013.90**	**3,013.90**	**2,882.70**	**3,013.90**	**3,145.10**	**36,019.20**	
		Cumulative Wages	*2,882.70*	*5,634.20*	*8,779.30*	*11,793.20*	*14,921.90*	*17,935.80*	*20,949.70*	*23,963.60*	*26,977.50*	*29,860.20*	*32,874.10*	*36,019.20*		
	PR Taxes															
		Café PR Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	
		Maintenance PR Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Tennis Staff	Admin PR Taxes	220.53	210.49	240.60	230.56	220.53	230.56	230.56	230.56	230.56	220.53	230.56	240.60	2,736.65	
		Events PR Taxes	-	-	-	-	18.82	-	-	-	-	-	-	-	18.82	
		Total PR Taxes	**220.53**	**210.49**	**240.60**	**230.56**	**239.35**	**230.56**	**230.56**	**230.56**	**230.56**	**220.53**	**230.56**	**240.60**	**2,755.47**	
		Admin Workers' Comp Insurance	103.78	**99.05**	12.58	12.06	12.51	12.06	12.06	12.06	12.06	11.53	108.50	113.22	521.46	
		Admin Unemployment Taxes	69.18	66.04	32.78	-	-	-	-	-	-	-	-	-	168.00	
Horne, Christopher *WC Rate* *3.60%*		**Rate**	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00		
Home Dept.: GM	**Hours:**															
		Mgmt	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00		
			-													
		Total Hours	**1.00**	**1.00**	**1.00**	**1.00**	**1.00**	**1.00**	**1.00**	**1.00**	**1.00**	**1.00**	**1.00**	**1.00**	**-**	
	Wages															
		Mgmt Wages	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	90,000.00	
		Total Wages	**7,500.00**	**7,500.00**	**7,500.00**	**7,500.00**	**7,500.00**	**7,500.00**	**7,500.00**	**7,500.00**	**7,500.00**	**7,500.00**	**7,500.00**	**7,500.00**	**90,000.00**	
		Cumulative Wages	*7,500.00*	*15,000.00*	*22,500.00*	*30,000.00*	*37,500.00*	*45,000.00*	*52,500.00*	*60,000.00*	*67,500.00*	*75,000.00*	*82,500.00*	*90,000.00*		
	PR Taxes															
		Admin PR Taxes	573.75	573.75	573.75	573.75	573.75	573.75	573.75	573.75	573.75	573.75	573.75	573.75	6,885.00	
		Total PR Taxes	**573.75**	**573.75**	**573.75**	**573.75**	**573.75**	**573.75**	**573.75**	**573.75**	**573.75**	**573.75**	**573.75**	**573.75**	**6,885.00**	
		Admin Workers' Comp Insurance	270.00	270.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	270.00	270.00	1,320.00	
		Admin Unemployment Taxes	168.00												168.00	
	Dental	Admin Healthcare Insurance	100.47	100.47	100.47	106.00	106.00	106.00	106.00	106.00	106.00	106.00	106.00	106.00	1,255.37	
		Admin Healthcare Insurance	1,102.18	1,102.18	1,102.18	1,102.18	1,102.18	1,102.18	1,102.18	1,102.18	1,102.18	1,102.18	1,102.18	1,102.18	13,226.16	
		Admin Healthcare Insurance Reimbursement	(25.50)	(25.50)	(25.50)	(26.90)	(26.90)	(26.90)	(26.90)	(26.90)	(26.90)	(26.90)	(26.90)	(26.90)	(318.62)	
Johnson, Lygeia *WC Rate* *3.60%*		**Rate**	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00		x
Home Dept. For Workers' Comp: Maintenance	**Hours:**															
		Maintenance	100.00	80.00	80.00	80.00	100.00	80.00	80.00	80.00	80.00	100.00	64.00	60.00	984.00	
	Overtime	Maintenance	-												-	
		Total Hours	**100.00**	**80.00**	**80.00**	**80.00**	**100.00**	**80.00**	**80.00**	**80.00**	**80.00**	**100.00**	**64.00**	**60.00**	**984.00**	
	Wages															
		Maintenance Wages	1,500.00	1,200.00	1,200.00	1,200.00	1,500.00	1,200.00	1,200.00	1,200.00	1,200.00	1,500.00	960.00	900.00	14,760.00	
	Overtime	Maintenance	-	-	-	-	-	-	-	-	-	-	-	-		
		Total Wages	**1,500.00**	**1,200.00**	**1,200.00**	**1,200.00**	**1,500.00**	**1,200.00**	**1,200.00**	**1,200.00**	**1,200.00**	**1,500.00**	**960.00**	**900.00**	**14,760.00**	
		Cumulative Wages	*1,500.00*	*2,700.00*	*3,900.00*	*5,100.00*	*6,600.00*	*7,800.00*	*9,000.00*	*10,200.00*	*11,400.00*	*12,900.00*	*13,860.00*	*14,760.00*		
	PR Taxes															
		Maintenance PR Taxes	114.75	91.80	91.80	91.80	114.75	91.80	91.80	91.80	91.80	114.75	73.44	68.85	1,129.14	
		Total PR Taxes	**114.75**	**91.80**	**91.80**	**91.80**	**114.75**	**91.80**	**91.80**	**91.80**	**91.80**	**114.75**	**73.44**	**68.85**	**1,129.14**	
		Maintenance Workers' Comp Insurance	54.00	43.20	43.20	43.20	54.00	43.20	43.20	43.20	43.20	54.00	34.56	32.40	531.36	
		Maintenance Unemployment Taxes	36.00	28.80	28.80	28.80	36.00	9.60	-	-	-	-	-	-	168.00	
Numark, Zachary *WC Rate* *3.60%*		**Rate**	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00		
Home Dept. For Workers' Comp: Staff	**Hours:**															
		Admin	87.50	70.00	70.00	70.00	87.50	70.00	70.00	70.00	70.00	87.50	70.00	70.00	892.50	
	Overtime	Admin													-	
		Events													-	
		Total Hours	**87.50**	**70.00**	**70.00**	**70.00**	**87.50**	**70.00**	**70.00**	**70.00**	**70.00**	**87.50**	**70.00**	**70.00**	**892.50**	
	Wages															
		Admin Wages	1,487.50	1,190.00	1,190.00	1,190.00	1,487.50	1,190.00	1,190.00	1,190.00	1,190.00	1,487.50	1,190.00	1,190.00	15,172.50	
	Overtime	Admin Wages	-	-	-	-	-	-	-	-	-	-	-	-	-	
		Events Wages														
		Total Wages	**1,487.50**	**1,190.00**	**1,190.00**	**1,190.00**	**1,487.50**	**1,190.00**	**1,190.00**	**1,190.00**	**1,190.00**	**1,487.50**	**1,190.00**	**1,190.00**	**15,172.50**	
		Cumulative Wages	*1,487.50*	*2,677.50*	*3,867.50*	*5,057.50*	*6,545.00*	*7,735.00*	*8,925.00*	*10,115.00*	*11,305.00*	*12,792.50*	*13,982.50*	*15,172.50*		
	PR Taxes															
		Admin PR Taxes	113.79	91.04	91.04	91.04	113.79	91.04	91.04	91.04	91.04	113.79	91.04	91.04	1,160.70	
		Events PR Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	
		Total PR Taxes	**113.79**	**91.04**	**91.04**	**91.04**	**113.79**	**91.04**	**91.04**	**91.04**	**91.04**	**113.79**	**91.04**	**91.04**	**1,160.70**	
		Admin Workers' Comp Insurance	53.55	42.84	42.84	42.84	53.55	42.84	42.84	42.84	42.84	53.55	42.84	42.84	546.21	
		Admin Unemployment Taxes	35.70	28.56	28.56	28.56	35.70	10.92	-	-	-	-	-	-	168.00	
Re, Guillermo *WC Rate* *3.60%*		**Rate**	21.44	21.44	21.44	21.44	21.44	21.44	21.44	21.44	21.44	21.44	21.44	21.44		xx
Home Dept.: Various	**Hours**															
		Café													-	
		Maintenance													-	
		Tennis Staff	168.00	160.00	184.00	176.00	168.00	176.00	176.00	176.00	176.00	168.00	176.00	184.00	2,088.00	
	Overtime	Tennis Staff	9.00	9.00	9.00	9.00	9.00	9.00	9.00	9.00	9.00	9.00	9.00	9.00	108.00	
		Admin													-	
		Events														
		Total Hours	**177.00**	**169.00**	**193.00**	**185.00**	**177.00**	**185.00**	**185.00**	**185.00**	**185.00**	**177.00**	**185.00**	**193.00**	**2,196.00**	
	Wages															
		Café Wages	-	-	-	-	-	-	-	-	-	-	-	-	-	
		Maintenance Wages	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Tennis Staff	Admin Wages	3,601.92	3,430.40	3,944.96	3,773.44	3,601.92	3,773.44	3,773.44	3,773.44	3,773.44	3,601.92	3,773.44	3,944.96	44,766.72	
	Overtime	Admin Wages	289.44	289.44	289.44	289.44	289.44	289.44	289.44	289.44	289.44	289.44	289.44	289.44	3,473.28	
		Events Wages			-			-		-	-		-		-	
		Total Wages	**3,891.36**	**3,719.84**	**4,234.40**	**4,062.88**	**3,891.36**	**4,062.88**	**4,062.88**	**4,062.88**	**4,062.88**	**3,891.36**	**4,062.88**	**4,234.40**	**48,240.00**	
		Cumulative Wages	*3,891.36*	*7,611.20*	*11,845.60*	*15,908.48*	*19,799.84*	*23,862.72*	*27,925.60*	*31,988.48*	*36,051.36*	*39,942.72*	*44,005.60*	*48,240.00*		
	PR Taxes															
		Café PR Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	
		Maintenance PR Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Tennis Staff	Admin PR Taxes	297.69	284.57	323.93	310.81	297.69	310.81	310.81	310.81	310.81	297.69	310.81	323.93	3,690.36	
		Events PR Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	
		Total PR Taxes	**297.69**	**284.57**	**323.93**	**310.81**	**297.69**	**310.81**	**310.81**	**310.81**	**310.81**	**297.69**	**310.81**	**323.93**	**3,690.36**	
		Admin Workers' Comp Insurance	140.09	133.91	16.94	16.25	15.57	16.25	16.25	16.25	16.25	15.57	146.26	152.44	702.03	
		Admin Unemployment Taxes	93.39	74.61	-	-	-	-	-	-	-	-	-	-	168.00	
	Dental	Admin Healthcare Insurance	154.44	154.44	154.44	162.93	162.93	162.93	162.93	162.93	162.93	162.93	162.93	162.93	1,929.73	
		Admin Healthcare Insurance	1,562.22	1,562.22	1,562.22	1,648.14	1,648.14	1,648.14	1,648.14	1,648.14	1,648.14	1,648.14	1,648.14	1,648.14	19,519.94	
		Admin Healthcare Insurance Reimbursement	(572.34)	(572.34)	(572.34)	(572.34)	(572.34)	(572.34)	(572.34)	(572.34)	(572.34)	(572.34)	(572.34)	(572.34)	(6,868.08)	
Sibrian, Jose *WC Rate* *3.60%*		**Rate**	23.00	23.00	23.00	23.00	23.00	23.00	23.00	23.00	23.00	23.00	23.00	23.00		x
Home Dept. For Workers' Comp: Café	**Hours**															
		Café	184.00	160.00	168.00	176.00	176.00	168.00	184.00	160.00	176.00	184.00	160.00	184.00	2,080.00	
	Overtime	Café	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	36.00	
		Events					10.00								10.00	
		Total Hours	**187.00**	**163.00**	**171.00**	**179.00**	**189.00**	**171.00**	**187.00**	**163.00**	**179.00**	**187.00**	**163.00**	**187.00**	**2,126.00**	
	Wages															
		Café Wages	4,232.00	3,680.00	3,864.00	4,048.00	4,048.00	3,864.00	4,232.00	3,680.00	4,048.00	4,232.00	3,680.00	4,232.00	47,840.00	
	Overtime	Café Wages	103.50	103.50	103.50	103.50	103.50	103.50	103.50	103.50	103.50	103.50	103.50	103.50	1,242.00	
		Events Wages	-	-	-	-	-	-	-	-	-	-	-	-	-	
		Total Wages	**4,335.50**	**3,783.50**	**3,967.50**	**4,151.50**	**4,151.50**	**3,967.50**	**4,335.50**	**3,783.50**	**4,151.50**	**4,335.50**	**3,783.50**	**4,335.50**	**49,082.00**	
		Cumulative Wages	*4,335.50*	*8,119.00*	*12,086.50*	*16,238.00*	*20,389.50*	*24,357.00*	*28,692.50*	*32,476.00*	*36,627.50*	*40,963.00*	*44,746.50*	*49,082.00*		
	PR Taxes															
		Café PR Taxes	331.67	289.44	303.51	317.59	317.59	303.51	331.67	289.44	317.59	331.67	289.44	331.67	3,754.77	
		Events PR Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	
		Total PR Taxes	**331.67**		**303.51**	**317.59**	**317.59**	**303.51**	**331.67**	**289.44**	**317.59**	**331.67**	**289.44**	**331.67**	**3,754.77**	
		Café Workers' Comp Insurance	156.08	136.21	142.83	149.45	149.45	142.83	156.08	136.21	149.45	156.08	136.21	156.08	1,766.95	
		Café Unemployment Taxes	104.05	63.95	-	-	-	-	-	-	-	-	-	-	168.00	
	Dental	Café Healthcare Insurance	154.44	154.44	154.44	162.93	162.93	162.93	162.93	162.93	162.93	162.93	162.93	162.93	1,929.73	
		Café Healthcare Insurance	2,024.57	2,024.57	2,024.57	2,135.92	2,135.92	2,135.92	2,135.92	2,135.92	2,135.92	2,135.92	2,135.92	2,135.92	25,297.00	
		Café Healthcare Insurance Reimbursement	(560.30)	(560.30)	(560.30)	(591.12)	(591.12)	(591.12)	(591.12)	(591.12)	(591.12)	(591.12)	(591.12)	(591.12)	(7,000.95)	
Valverde, Filemon *WC Rate* *3.60%*		**Rate**	25.11	25.11	25.11	25.11	25.11	25.11	25.11	25.11	25.11	25.11	25.11	25.11	25.11	x
Home Dept.: Maintenance	**Hours:**															
		Maintenance	168.00	160.00	184.00	176.00	168.00	176.00	176.00	176.00	176.00	168.00	176.00	184.00	2,088.00	
	Overtime	Maintenance	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	12.00	
		Total Hours	**168.00**	**160.00**	**184.00**	**176.00**	**168.00**	**176.00**	**176.00**	**176.00**	**176.00**	**168.00**	**176.00**	**184.00**	**2,088.00**	
	Wages:														-	
		Maintenance Wages	4,218.48	4,017.60	4,620.24	4,419.36	4,218.48	4,419.36	4,419.36	4,419.36	4,419.36	4,218.48	4,419.36	4,620.24	52,429.68	
	Overtime	Maintenance Wages	37.67	37.67	37.67	37.67	37.67	37.67	37.67	37.67	37.67	37.67	37.67	37.67	451.98	
		Total Wages	**4,256.15**	**4,055.27**	**4,657.91**	**4,457.03**	**4,256.15**	**4,457.03**	**4,457.03**	**4,457.03**	**4,457.03**	**4,256.15**	**4,419.36**	**4,620.24**	**52,806.33**	
		Cumulative Wages	*4,256.15*	*8,311.41*	*12,969.32*	*17,426.34*	*21,682.49*	*26,139.51*	*30,596.54*	*35,053.56*	*39,510.59*	*43,766.73*	*48,186.09*	*52,806.33*		
	PR Taxes:														-	
		Maintenance PR Taxes	325.60	310.23	356.33	340.96	325.60	340.96	340.96	340.96	340.96	325.60	338.08	353.45	4,039.68	
		Total PR Taxes	**325.60**	**310.23**	**356.33**	**340.96**	**325.60**	**340.96**	**340.96**	**340.96**	**340.96**	**325.60**	**338.08**	**353.45**	**4,039.68**	

															-
		Maintenance Workers' Comp Insurance	153.22	145.99	167.68	160.45	153.22	160.45	160.45	160.45	160.45	153.22	159.10	166.33	1,901.03
		Maintenance Unemployment Taxes	102.15	65.85	-	-	-	-	-	-	-	-	-	-	168.00
	Dental	Maintenance Healthcare Insurance	154.44	154.44	154.44	154.44	154.44	154.44	154.44	154.44	154.44	154.44	154.44	154.44	1,853.28
		Maintenance Healthcare Insurance	1,876.33	1,876.33	1,876.33	1,979.53	1,979.53	1,979.53	1,979.53	1,979.53	1,979.53	1,979.53	1,979.53	1,979.53	23,444.74
		Maintenance Healthcare Insurance Reimbursement	(513.80)	(513.80)	(513.80)	(542.06)	(542.06)	(542.06)	(542.06)	(542.06)	(542.06)	(542.06)	(542.06)	(542.06)	
Maintenance worker 2 *WC Rate*	*3.60%*	**Rate**	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00
Home Dept.: Various	**Hours:**														
		Café													-
		Maintenance	126.00	120.00	138.00	132.00	126.00	132.00	132.00	132.00	132.00	126.00	132.00	138.00	1,566.00
		Tennis Staff													-
		Admin													-
		Events													-
		Total Hours	**126.00**	**120.00**	**138.00**	**132.00**	**126.00**	**132.00**	**132.00**	**132.00**	**132.00**	**126.00**	**132.00**	**138.00**	**1,566.00**
	Wages:														
		Café Wages	-	-	-	-	-	-	-	-	-	-	-	-	-
		Maintenance Wages	2,142.00	2,040.00	2,346.00	2,244.00	2,142.00	2,244.00	2,244.00	2,244.00	2,244.00	2,142.00	2,244.00	2,346.00	26,622.00
	Tennis Staff	Admin Wages	-	-	-	-	-	-	-	-	-	-	-	-	-
		Admin Wages	-	-	-	-	-	-	-	-	-	-	-	-	-
		Events Wages	-	-	-	-	-	-	-	-	-	-	-	-	-
		Total Wages	**2,142.00**	**2,040.00**	**2,346.00**	**2,244.00**	**2,142.00**	**2,244.00**	**2,244.00**	**2,244.00**	**2,244.00**	**2,142.00**	**2,244.00**	**2,346.00**	**26,622.00**
		Cumulative Wages	*2,142.00*	*4,182.00*	*6,528.00*	*8,772.00*	*10,914.00*	*13,158.00*	*15,402.00*	*17,646.00*	*19,890.00*	*22,032.00*	*24,276.00*	*26,622.00*	
	PR Taxes:														
		Café PR Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
		Maintenance PR Taxes	163.86	156.06	179.47	171.67	163.86	171.67	171.67	171.67	171.67	163.86	171.67	179.47	2,036.58
		Admin PR Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
		Admin PR Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
		Events PR Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
		Total PR Taxes	**163.86**	**156.06**	**179.47**	**171.67**	**163.86**	**171.67**	**171.67**	**171.67**	**171.67**	**163.86**	**171.67**	**179.47**	**2,036.58**
		Admin Wages Workers' Comp Insurance	77.11	73.44	84.46	80.78	77.11	80.78	80.78	80.78	80.78	77.11	80.78	84.46	958.39
		Admin Wages Unemployment Taxes	3.93	-	-	-	-	-	-	-	-	-	-	-	3.93
New Two *WC Rate*	*3.60%*	**Rate**		-	-	-	-	-	-	-	-	-	-	-	
Home Dept.: Various	**Hours:**														
		Café													-
		Maintenance													-
		Tennis Staff													-
		Admin													-
		Events													-
		Total Hours	-	-	-	-	-	-	-	-	-	-	-	-	-
	Wages:														
		Café Wages	-	-	-	-	-	-	-	-	-	-	-	-	-
		Maintenance Wages	-	-	-	-	-	-	-	-	-	-	-	-	-
	Tennis Staff	Admin Wages	-	-	-	-	-	-	-	-	-	-	-	-	-
		Admin Wages	-	-	-	-	-	-	-	-	-	-	-	-	-
		Events Wages	-	-	-	-	-	-	-	-	-	-	-	-	-
		Total Wages	-	-	-	-	-	-	-	-	-	-	-	-	-
		Cumulative Wages	-	-	-	-	-	-	-	-	-	-	-	-	
	PR Taxes:														
		Café PR Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
		Maintenance PR Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
		Admin PR Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
		Admin PR Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
		Events PR Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
		Total PR Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
		Admin Wages Workers' Comp Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-
		Admin Wages Unemployment Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
Independent Contractors - Maintenance															
7700.1 Jose Mendoza Landscaping			700.00	700.00	700.00	700.00	700.00	700.00	700.00	700.00	700.00	700.00	700.00	700.00	8,400.00
7700.2 NaturWorks Pest Control			85.00	85.00	85.00	85.00	85.00	85.00	85.00	85.00	85.00	85.00	85.00	85.00	1,020.00
7700.3 Pool Craft - Maintenance			275.00	275.00	275.00	275.00	275.00	275.00	275.00	275.00	275.00	275.00	275.00	275.00	3,300.00
7700.4 Cleaners															
Total Maintenance IC			**1,060.00**	**1,060.00**	**1,060.00**	**1,060.00**	**1,060.00**	**1,060.00**	**1,060.00**	**1,060.00**	**1,060.00**	**1,060.00**	**1,060.00**	**1,060.00**	**12,720.00**
Independent Contractors - Admin.															
7800.1 IT Consulting			100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	1,200.00
7800.2 Accounting			1,600.00	1,600.00	1,600.00	3,100.00	3,100.00	3,100.00	3,100.00	3,100.00	3,100.00	3,100.00	3,100.00	3,100.00	32,700.00
7800.3 Legal			100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	1,200.00
Total Office IC			**1,800.00**	**1,800.00**	**1,800.00**	**3,300.00**	**3,300.00**	**3,300.00**	**3,300.00**	**3,300.00**	**3,300.00**	**3,300.00**	**3,300.00**	**3,300.00**	**35,100.00**